

U.S. Department of  
Homeland Security

United States  
Coast Guard



Commandant  
United States Coast Guard

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NOV 13 2003

Ms. Jennifer A. Carpenter  
Senior Vice President – Government Affairs & Policy Analysis  
The American Waterways Operators  
801 North Quincy Street  
Suite 200  
Arlington, VA 22203

Dear Ms. Carpenter:

A handwritten signature in cursive script that reads "Jennifer".

Thank you for your submission of an Alternative Security Program for the members of the American Waterways Operators. We are pleased to inform you that, after review, it has been determined that your proposed program meets the applicable regulatory requirements and that you and your members are authorized to implement it immediately in its entirety. It shall be valid for a period of five years from the date of this approval.

You are reminded that it is the responsibility of the American Waterways Operators to keep this office informed of which members will be utilizing your approved program and to advise this office as well should any of your members discontinue their association with your organization or choose to discontinue adherence to this program. You are further reminded that your members utilizing this program must conduct a yearly audit, advise you of any amendments that may be needed, and, in turn, you are required to submit a revised Alternative Security Program to this office for review and approval.

Sincerely,

A handwritten signature in cursive script that reads "L. L. Hereth".

L. L. Hereth  
Rear Admiral, U.S. Coast Guard (G-MP)  
Director, Port Security